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IN THE HIGH COURT OF PUNJAB & HARYANA AT CHANDIGARH

Sr. No.170

CWP-14193-2026

Date of decision : 12.05.2026

L. R. Y. Labour Contractor

..... Petitioner

*Versus*

State of Punjab and others

..... Respondents

CORAM : HON'BLE MR. JUSTICE DEEPAK SIBAL  
HON'BLE MS. JUSTICE LAPITA BANERJI

Present : Mr. Sunil Chadha, Senior Advocate, with  
Mr. J. S. Kaliraman, Advocate, for the petitioner.

Mr. Saurabh Kapoor, Addl. A. G., Punjab.

Mr. Sanjeev Sharma, Advocate, for respondents No. 2 to 4.

\* \* \* \* \*

DEEPAK SIBAL, J. (Oral)

1. Through this petition challenge is made to the order dated 30.04.2026 through which the petitioner has been blacklisted from entering into contracts with the respondent-Market Committee, Ludhiana for a period of two years.

2. The penalty of debarment or as it is commonly referred to as blacklisting, results in civil death of an entrepreneur. It has a huge adverse impact on the person's or entity's reputation. Not only the present but also the future business prospects are adversely affected. Therefore, such penalty cannot be sustained if the imposition thereof is not preceded by a specific notice in this regard to the affected person or entity.

3. It is not disputed that in the present case, before passing the impugned order dated 30.04.2026, through which the petitioner was blacklisted, neither in this regard any notice was served upon the petitioner nor was the petitioner afforded any personal hearing. Therefore, the impugned order is unsustainable in law.



4. Our view finds support from the following observations by the Supreme Court in UMC Technologies Private Limited vs. Food Corporation of India and another-(2021) 2 SCC 551:-

*“13. At the outset, it must be noted that it is the first principle of civilised jurisprudence that a person against whom any action is sought to be taken or whose right or interests are being affected should be given a reasonable opportunity to defend himself. The basic principle of natural justice is that before adjudication starts, the authority concerned should give to the affected party a notice of the case against him so that he can defend himself. Such notice should be adequate and the grounds necessitating action and the penalty/action proposed should be mentioned specifically and unambiguously. An order travelling beyond the bounds of notice is impermissible and without jurisdiction to that extent. This Court in **Nasir Ahmad v. Assistant Custodian General, Evacuee Property, Lucknow and Anr., (1980) 3 SCC 1** has held that it is essential for the notice to specify the particular grounds on the basis of which an action is proposed to be taken so as to enable the noticee to answer the case against him. If these conditions are not satisfied, the person cannot be said to have been granted any reasonable opportunity of being heard.*

*14. Specifically, in the context of blacklisting of a person or an entity by the state or a state corporation, the requirement of a valid, particularized and unambiguous show cause notice is particularly crucial due to the severe consequences of blacklisting and the stigmatization that accrues to the person/entity being blacklisted. Here, it may be gainful to describe the concept of blacklisting and the graveness of the consequences occasioned by it. Blacklisting has the effect of denying a person or an entity the privileged opportunity of entering into government contracts. This privilege arises because it is the State who is the counterparty in government contracts and as such, every eligible person is to be afforded an equal opportunity to participate in such contracts, without arbitrariness and discrimination. Not only does blacklisting takes away this privilege, it also tarnishes the blacklisted person's reputation and brings the person's character into question. Blacklisting also has long-lasting civil consequences for the future business prospects of the blacklisted person.*

*15. In the present case as well, the appellant has submitted that serious prejudice has been caused to it due to the Corporation's order of blacklisting as several other government corporations have now terminated their contracts with the appellant and/or prevented the appellant from participating in future tenders even though the impugned blacklisting order was, in fact, limited to the Corporation's Madhya Pradesh regional office. This domino effect, which can effectively lead to the civil death of a person, shows that the consequences of blacklisting travel far beyond the dealings of the blacklisted person with one particular government corporation and in view thereof, this Court has consistently prescribed strict adherence to principles of natural justice whenever an entity is sought to be blacklisted.*

xxx                      xxx                      xxx

*19. In light of the above decisions, it is clear that a prior show cause notice granting a reasonable opportunity of being heard is an essential element of all administrative decision-making and particularly so in decisions pertaining to blacklisting which entail grave consequences for the entity being blacklisted. In these cases, furnishing of a valid show cause notice is critical and a failure to do so would be fatal to any order of blacklisting pursuant thereto.”*

*(emphasis supplied)*

5. To the same effect are the following observations by the Supreme

